

### N1H Operational Update FY22/23

August 2022

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# **Executive Summary**

Opportunities in Property-backed Alternative Lending in Rising Rates Environment



### Who is N1H

N1 Holdings Limited (**N1**) is a property-backed lender in the Australian SMEs sector, the largest employer group in Australia. N1 is funded by a set of resilient funding sources including balance sheet capital, N1-managed mortgage fund and debt facility. With the growth in non-traditional sources of lending, such as alternative banks and non-bank funders and lenders, N1 (with its unique competitive advantages) is perfectly placed to advise businesses and sophisticated property investors through this changing lending environment.

N1 also provides strategic financing advice to SMEs, project developers and property investors seeking new capital/debt or refinancing existing debt. We assist borrowers through the complex processes of obtaining debt capital from Australian major banks, private funds, and offshore debt capital providers.

Apart from business lending, N1's core business also includes mortgage management (N1 Plus), cross-border corporate financing, project funding, and fund trustee services.

For more information, please visit our website www.n1holdings.com.au





### N1H Milestones

2022:	Lending Capital reached \$100m Expansion of distribution channel to tap 17,000 mortgage brokers network
2021:	N1's OneLend product is added to the approved lender list with multiple mortgage aggregators
2020:	Top 10 Commercial Broker N1 re-positions its core focus as SME lender
2019:	N1 Plus lending products launched Everone Consulting Shanghai launched
2018:	N1 Fund launched
2017:	<b>N1 ranked among top 10 brokerage &amp; AFR top 46 fast growing companies</b> N1 Realty reached revenue milestones
2016:	N1 IPO on ASX N1 Realty established Ren Wong ranked top 10 Commercial broker
2015:	N1 ranked Top 10 Brokerage firm N1 Migration established N1 launched chengdai.com.au
2014:	N1 Group was formed by starting accounting & financial planning business N1 recognised with 5 aggregator awards Ren Wong ranked national #7 broker
2013:	Ren Wong ranked national #17 broker
2012:	N1 achieved first \$100m home loan volume N1Holdings
2011:	N1 Finance established

# N1 Holdings Ltd Board



### Ren Hor Wong Executive Chairman and CEO

Mr Wong is the founder, Executive Chairman and Chief Executive Officer for N1 Holdings Ltd. Mr Wong has been responsible for developing N1's business strategy and expanding the business into Asia Pacific.



### Jia Penny He Executive Director & CFO, AFSL Responsible Manager

Ms He is a Certified Practising Accountant with over 15 years combined industry experience in accounting, finance and mortgage broking. Ms He is the Responsible Manager of N1's Australian Financial Services Licence.



### Anand Sundaraj Company Secretary

Mr Sundaraj is a principal of Sundaraj & Ker, a corporate law firm based in Sydney. Mr Sundaraj has worked at international law firms Herbert Smith Freehills, King & Wood Mallesons and Allen & Overy, as well as for global investment bank Credit Suisse.



### David Holmes Non-Executive Director

Mr Homes has over 30 years' experience in the financial services industry having held senior roles in the UK and Australia. He was one of the founding Executives at Pepper Money and served as COO and Global Head of Credit with responsibility for the establishment and maintenance of credit polices throughout Australia, Ireland and South Korea.

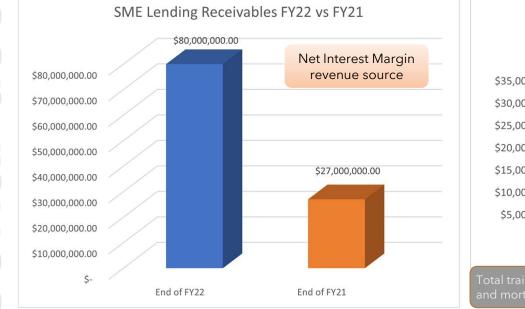


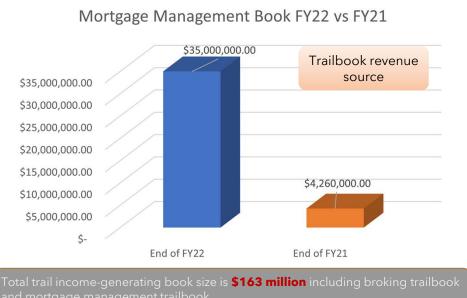
### Frank Ganis Non-Executive Director

Mr Ganis has over 38 years' domestic and international experience in banking and finance and is recognised as a pioneer and influential industry leader in Australia. Mr Ganis spent 28 years at Macquarie Group including 17 years as an Executive Director. He also fulfilled a broad range of board and chair roles for a number of Macquarie's domestic and international subsidiaries and was a member of various regulatory and credit committees.

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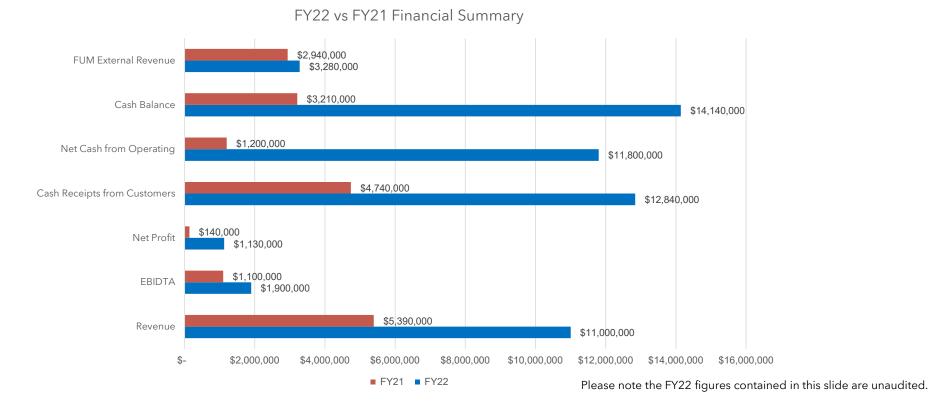
# Lending Portfolio Summary





Please note the FY22 figures contained in this slide are unaudited.

# Financial Summary FY22 vs FY21



# Financial Summary FY22 vs FY21

- Revenue \$11 million vs \$5.39 million
- EBIDTA \$1.9 million vs \$1.1 million
- Net Profit \$1.13 million vs \$0.14 million
- Cash Receipts from Customers \$12.84 million vs \$4.74 million
- Net cash from operating activities \$11.8 million vs \$1.2 million
- Cash Balance \$14.14 million vs \$3.21 million
- FUM external revenue \$3.28 million vs \$2.94 million

Please note the FY22 figures contained in this slide are unaudited.

# Key Business

Business unit	Description	Revenue %
SME Lending	Short term lending solutions to empower growth of Australia's largest group of employers. Allows asset strong SME owners to tap into their property equity for business purposes.	81%
Broking & Mortgage Management	A complimentary business unit of N1. Focuses on helping self employed property investors and home buyers attaining home ownership dream, investment property portfolio growth as well as regular review of existing home loans either via refinancing or review of products.	12%
Asset Management	N1 acts as custodian and provides trustee services. Expansion of fund managers' capabilities via authorisation under N1's AFS licences. Enables fund managers to unload administrative tasks	2%
Others	Complimenting business units centred around N1's core business of lending which assists with client retention and improves repeat business. Services include financial planning services and property services.	5%

### Core Revenue



N1 business model includes both lending and broking in the residential and commercial sector.

### Revenue model:

- 1. Net interest margin & other fees from lending
- 2. Commissions from mortgage management
- 3. Commissions from mortgage broking



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# Market Opportunities (Australia only)

# 2.3m

Australia has approx. 2.3 million SMEs.



The potential market opportunity of SME lending is about \$20 billion.



Small business owners need cash flow finance at least once a year The major banks and other traditional lenders have been retreating from the SME lending space, particularly in respect of loans of \$5m or less and less funders are entertaining deals below \$50m. SMEs are seeking alternative lenders.

### Top Reason for SMEs seeking finance



Maintain short-term cash flow or liquidity



of small innovation-active businesses say that a barrier to innovation is a lack of access to additional funds.

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Source: "SME lending in Australia", Australian Banking Association Economic Report Aug 2019

# Market outlook and investment strategy

Investment Strategy:

**Outlook:** 

Focus on short term 3mth to 36mth portfolio, resilient to pricing and valuation reset

Alternative lending

and private credit

gaining awareness

and acceptance

Focus on strength of property and borrower's financial position

Long-term real

estate demand

aligned to

population growth

Income-generating asset with no construction loan

Rising rate

environment

empowers

alternative lending

Residential-heavy portfolio, riskadjusted return via income-generating commercial property

**Rising** rate

environment

improvise Net

Interest Margin

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## N1H unique strength

N1H has been Australia's Top 10 Independent Mortgage Brokerage and Australia's Top 20 Mortgage Brokerage Group. Top 10 Commercial and business loan writer in 2019 and 2020. Strong credit experience across lenders' policy in the market.

N1H has access to strong deal flows which is a major consideration in lending sector, allowing investment manager to pick and choose quality deals, balancing risk return ratio, with considerations given to Leverage ratio, security location, borrower financial position, funding purpose and exit strategy.

N1H's multiple business lines with over 2,000 client data base provide a robust cross-referral origination network.

N1H possesses efficient infrastructure for direct and rapid capital deployment, uniquely positioned as a direct lender in the market that access to large pool of quality borrowers with the ability to deploy capital up to \$400m under current operational capacity.



N1H's internal credit risk team has significant credit experience with over \$2.2b settlement in both residential and commercial loans since inception.



N1H has established a vast network of brokers and SME clients with needs in the non-coded business lending space.



N1H's fully owned subsidiaries hold multiple licences. N1 Loans holds an Australian Credit Licence #473016, Zillion Finance holds Australian Credit Licence #389330. N1 Asset Management holds an Australian Financial Services Licence #477879.

# N1H property-backed lending business model

Low competition, high

growth sector and scalable market

\$200k Î Fintech Lenders (unsecured) who focus on unsecured cash flow loans, such as Prospa and Swift

\$0

OneLend

(property-backed)

Ţ

\$4mil

Î

Banks & Institutional Lenders (secured) Big Lenders who prefer larger size construction loan, land bank and residual stocks

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\$10mil+

## Clear-defined target customers



SME owners, property developers and professional investors in need of alternative funding, short term, or temporary/interim financing solution



Possess existing properties as asset, Australia-wide



In need of quick financing for interim purposes



Competitive rate in relative to fintech unsecured loans



In need of larger sized loan (typically over \$200k)



In need of credit repair solution in transition to banks' products

## Acceptable Securities Types

Office
Retail shop
Warehouse
Farm/Hotel/Childcare etc
Residual Stock
Landbanking

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### Execution of strategic plan

Continued FUM growth and improve source of fund resilience Continued distribution growth via more channels partnerships

Continued origination infrastructure upgrade with technology Continued diversification of portfolio in the aspects of geography and security type

Discipled execution of N1H strategy led by Board of Directors and Management

# **Origination strategy**

Plan for future and sustainable growth

### Distribution strategy

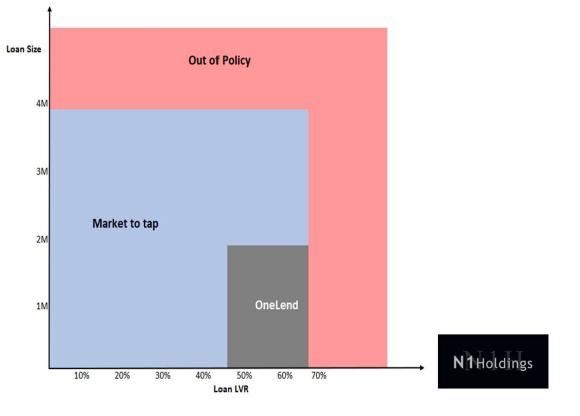
### <u>Current:</u>

- Average loan size sub \$1mil, Average LVR sub 65%
- Strong asset rich SME borrower

### Future:

- Sharpen pricing to attract lower LVR bluechip locations
- Increase funding size
- On more lender panels

\*We don't intend to amend credit policy

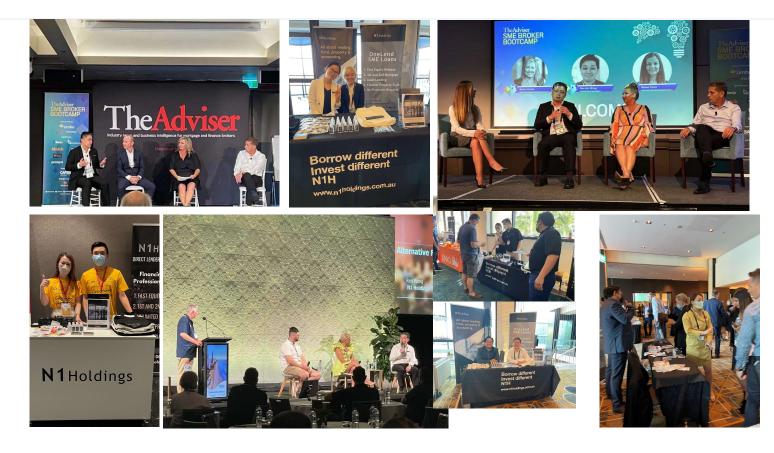


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# Distribution strategy built on relationships and reputation

Channels	Existing	%	Future	%
Internal Sales Team	٧	25%	٧	10%
Independent Mortgage Brokers Network	Major	35%	۷	35%
Aggregators Panel of Lenders	٧	25%	2000	30%
Pending Aggregators Panel of Lenders	x	N/A	5000	N/A
Accountants, Liquidation firm, Legal, Financial Planners	۷	10%	٧	20%
Commercial associations / Chamber of Business / Events	۷	5%	٧	5%

### Distribution strategy - recent activities



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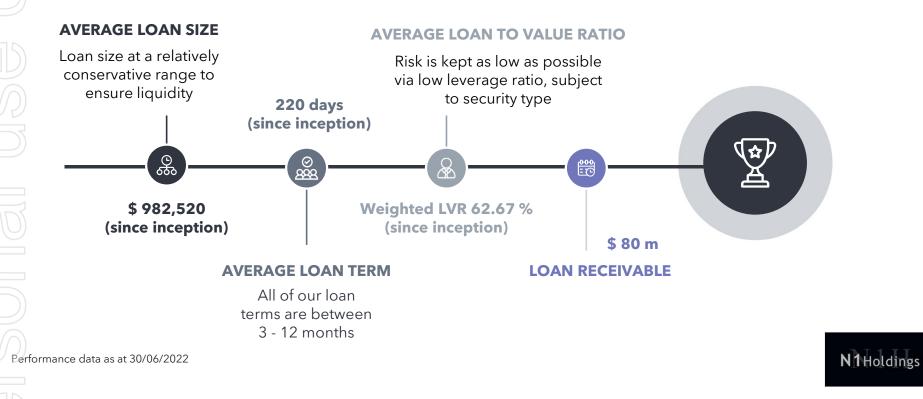




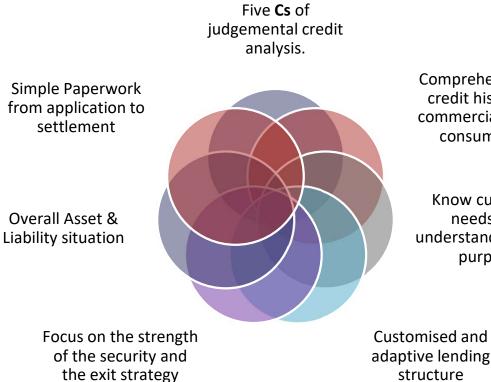
# **Credit & Underwriting**

Solid risk management plan, track record in zero capital loss

# Current lending pool parameters



## Key points in credit risk management

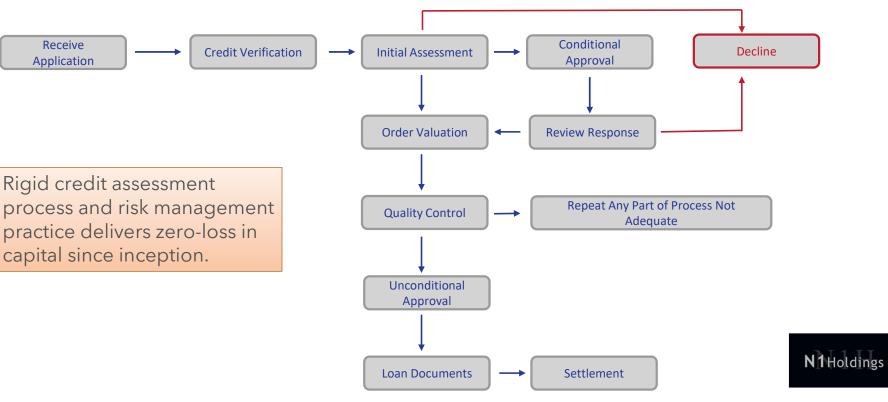


Comprehensive credit history commercial and consumer

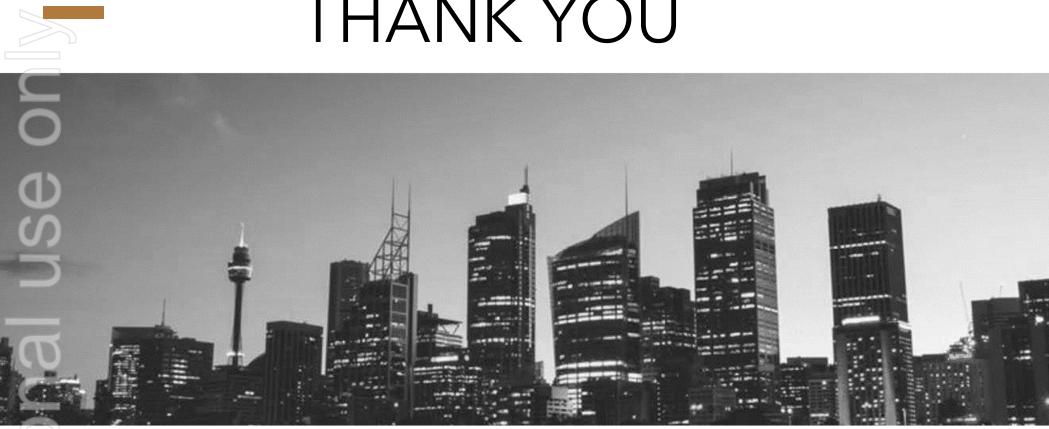
Know customer needs and understand the loan purpose



## Credit timeline



# THANK YOU



**N1**Holdings

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